

# Southwestern Elementary School

## School Improvement Plan 2018-2022

Submitted to the Southwestern  
Board of School Trustees  
November 14, 2018

## Introduction and School Information:

Southwestern Elementary School (SWE) is located within the *Southwestern Consolidated School District of Shelby County which is located in Shelbyville, Indiana*. SWE is an elementary school that serves preschool through sixth grades. Our Kindergarten is a full-day program. High ability students are served primarily through cluster grouping and acceleration. We serve a student population of approximately 300.

## School Mission:

Southwestern Elementary School's mission is to educate all students to high levels of personal academic growth and performance by making data-driven decisions, and aligning curriculum and instructional practices to state and national standards. The entire staff will collaborate to provide a comprehensive support system to assure professional and academic accountability.

## Core Values:

**SAFE AND POSITIVE LEARNING ENVIRONMENT** - We believe that a safe school environment will increase student engagement and learning.

**DATA AND RESEARCH DRIVEN DECISION MAKING** – Decisions are made based on data and research-based evidence.

**HIGH EXPECTATIONS** – We are committed to helping all children reach their full potential.

**COLLABORATION** – All members of the Southwestern community are partners in sharing the responsibility and accountability in learning.

**ATTENDANCE** – Daily attendance is expected on school days.

## Vision of the Future:

Southwestern Elementary School will support student learning and growth through data-driven, rigorous instruction.

Indiana Four Star Schools are those public schools who meet AYP (Adequate Yearly Progress) under ESSA (Every Student Succeeds Act) and achieve the following categories:

Top 25% Passing both English/LA and Math on ILEARN

Top 25% Language Proficiency on ILEARN for each grade tested

Top 25% Math Proficiency on ILEARN for each grade tested

## Cultural Competence:

We respect others' cultures and differences.

The dominant group within Southwestern Elementary School is approximately ninety-seven (97%) Caucasian. Three percent (3%) of our students are Hispanic and (0.5%) of our students are multiracial. While other ethnic groups are not represented in our statistics, there is diversity within the economic groups.

Approximately forty-four percent (44%) of our students qualify for free/reduced lunch, and approximately fifty-six percent (56%) pay for their lunch. The forty-four percent of students qualifying for free/reduced lunch represents approximately one hundred forty nine (149) students. This is a significant amount of our students. Our largest subgroup is free and reduced lunch. Therefore, we believe in educating ourselves to understand the unique cultural traits of students and parents in this particular group to reduce the disparity and achievement gap.

## Description and Location of the Curriculum:

In broad terms, our curriculum is represented by the Indiana Academic Standards in the areas of Math, English/Language Arts, Health, Social Studies, Science, Fine Arts, and Physical Education. In a joint effort during this term of the school improvement plan, teachers, parents, and administrators will be continuing the process of aligning the curriculum to the Indiana Academic Standards.

At this time, all teachers and our administration have a copy of the Indiana Academic Standards, Curriculum Framework Guides, and Item Specifications that have been furnished by the Indiana Department of Education to support their instruction.

## Assessment Data:

At this time, SWE's sources of receiving, interpreting, and evaluating student achievement in Kindergarten through second grades are classroom assessments and Wireless Generation mCLASS. In grades 3 through 6, ILEARN data, scientific and research-based interventions, IREAD3 and classroom assessments are used to measure student achievement. Mapping of the curriculum is in progress and will progress according to the new textbooks adopted each year. All teachers are recording and posting grades using the PowerSchool Program that has been adopted within our district. Research is indicative of student achievement increases when the structure of the curriculum and parent involvement increases.

Attendance Rates		
Year	State Average	SWE
2011-2012	96%	96.54%
2012-2013	95.8%	96.64%
2013-2014	96.1%	97.35%
2014-2015	95.8%	96.60%
2015-2016	95.8%	97.04%
2016-2017	95.7%	96.52%
2017-2018	95.4%	96.24%
2018-2019		96.03%

## Eng/Language Arts Results

Year	State Avg/3rd Grade	State Avg/4th Grade	State Avg/5th Grade	State Avg/6th Grade	State Avg./SWJHS 7th Grade
2011-2012	83%/92.7%	82%/75%	75%/81%	76%/91.3%	77%/
2012-2013	85%/83%	84%/84%	79%/74%	78%/81%	74%/89%
2013-2014	83.6%/77.3%	86.5%/100%	81.5%/88.4%	78.7%/85.0%	77.8%/87.3%
2014-2015	73.2%/81.0%	70.4%/77.8%	65.2%/88.4%	65.8%/84.8%	65.7%/61.5%
2015-2016	69.0%/80.6%	68.2%/79.1%	63.4%/78.6%	66.3%/92.7%	67.5%/74.0%
2016-2017	69.4%/86.5%	65.9%/84.6%	62.4%/68.8%	66.5%/84.4%	65.1%/92.5%
2017-2018	67.4%/55.6%	63.8%/84.8%	60.4%/61.5%	65.2%/65.9%	64.3%/76.0%
2018-2019	46%/66.7%	45%/47.1%	47%/70.8%	47%/56.1%	49%/42.9%

## Math Results

Year	State Avg/3rd Grade	State Avg/4th Grade	State Avg/5th Grade	State Avg/6th Grade	State Avg./SWJHS 7th Grade
2011-2012	78%/74.4%	79%/75%	86%/77.8%	80%/95.7%	75%/
2012-2013	80%/80%	84%/71%	87%/86%	84%/88%	81%/91%
2013-2014	80.8%/82.2%	83%/97.4%	89.3%/86%	85.8%/95%	80.5%/80%
2014-2015	62.6%/88.1%	65.2%/68.9%	68.4%/95.3%	61.9%/71.7%	54.1%/67.3%
2015-2016	60.1%/83.3%	62.4%/65.1%	65.6%/85.7%	59.8%/82.9%	52.3%/54.0%
2016-2017	57.8%/73.0%	61.9%/82.1%	65.8%/71.8%	59.6%/71.1%	50.6%/65.0%
2017-2018	59.3%/77.8%	60.9%/63.0%	65.6%/74.4%	57.9%/54.8%	50.3%/54.0%
2018-2019	58%/81.3%	45%/52.9%	47%/56.3%	46%/53.7%	41%/34.9%

## Southwestern Elementary School Improvement Teams

<p><u>Curriculum:</u></p> <p>Caleb Tennell</p> <p>Ashley Verseman</p> <p>Paige Bertsch</p> <p>Angie Kahler</p> <p>Ashley Buis</p>	<p><u>Safety:</u></p> <p>Brad Guidi</p> <p>Emily Haugh</p> <p>Kassie Utley</p> <p>Cathy Macaluso</p> <p>Cari Faulconer</p>
<p><u>Differentiation:</u></p> <p>Garrett Krieg</p> <p>Kristen Shively</p> <p>Jere Schoettmer</p> <p>Tori Nash</p> <p>Laura Kohrman</p>	<p><u>Technology:</u></p> <p>Bryanna Aichinger</p> <p>Ashley Fivecoat</p> <p>Katie Garrett</p> <p>Stacy Baute</p> <p>Mike Swigert</p>



## Target Area for Improvement: Curriculum

<p><b>Improvement Goal:</b> Align instructional practices with our curriculum which is already aligned to state standards.</p>	<p><b>Expectations for student learning:</b> Students will demonstrate mastery of the objectives targeted by the Indiana State Standards. A minimum of 90% will pass both Language Arts and Math</p>	<p><b>Targeted participants:</b></p> <ul style="list-style-type: none"> <li>• All instructional staff</li> <li>• All administrators</li> <li>• All students</li> </ul>
<p><b>Interventions:</b></p> <ol style="list-style-type: none"> <li>1) Use IDOE correlation charts online to ensure our curriculum aligns with current state standards</li> <li>2) Vertically align our curriculum with grades above and below</li> <li>3) Implement technology and online learning that utilizes up to date skill practice for current standards</li> <li>4) Each grade level has up-to-date curriculum map for every subject</li> </ol>		<p><b>Evaluation:</b></p> <ul style="list-style-type: none"> <li>• Administration</li> <li>• Corporation Level</li> <li>• Curriculum Committee</li> </ul>

**Timeframe for implementation:** Teachers are continuously improving curriculum maps. Curriculum maps are a living document and are revised following benchmark assessment.

Actions	Schedule	Responsibilities	Monitoring	Resources
1. Grade level team meetings determine a GEI (General Education Intervention) for identified students and research-based interventions.	Fall 2015- Ongoing	-Administrators will lead grade level team meetings with an emphasis on gathering student data	-Meeting notes and agendas	-current staff
2. Cross reference curriculum guides with IDOE Item Specifications	Fall 2015- Ongoing	-Administration and grade level teams will ensure implementation	-Visual proof of updated curriculum guides (google docs)	-DOE Standards resources (including blueprints, correlation guidance document, etc.)
3. Create maps for remaining subjects.	Fall 2016	-Teachers will create curriculum maps	-Visual proof of created maps	-text books -previous years plans -state standards

## Target Area for Improvement: Technology

<b>Improvement Goal:</b> Continue to use technology as a form of blended instruction.	<b>Expectations for student learning:</b> Students at each grade level will achieve at least 80% proficiency when answering technology enhanced questions.	<b>Targeted participants:</b> <ul style="list-style-type: none"> <li>• All students</li> <li>• All teachers</li> <li>• All parents</li> <li>• Administration</li> </ul>		
<b>Interventions:</b> 1) Provide staff development on how to utilize technology in the classroom and cross curricular/collaboration; 2) Teachers will increase the usage of technology to deliver technology enhanced items on classroom formative assessments 3) Use technology to enrich College and Career Readiness Standards and technology enhanced questions on standardized tests.		<b>Evaluation:</b> <ul style="list-style-type: none"> <li>• Engrade</li> <li>• enVision</li> <li>• ILearn</li> <li>• mCLASS</li> <li>• BURST</li> </ul>		
<b>Timeframe for implementation:</b> Teachers will continue to examine the data to meet benchmarks.				
Actions	Schedule	Responsibilities	Monitoring	Resources
1. Curriculum Alignment	Ongoing	-Each grade level will develop technology expectations.	-Administration -Staff	-Professional Development -Technology Standards
2. Collection of Data	3 times per year	-All teachers will collect data through mCLASS and AIR Ways benchmarks.	-Data will be submitted to principal and updated each quarter on the Engrade/mCLASS Tracking Document.	-Computers -IPAD -Chromebooks
3. Professional Development	Ongoing	-Administration and Staff will provide opportunities for professional growth through Technology Professional Development opportunities.	-Administration will monitor technology usage through teacher observations and teacher submitted artifacts in alignment with RISE Rubric expectations.	-Staff development -Assessment scores -Student assignments -Lesson plans

## Target Area for Improvement: Using Data to Drive Differentiation

<b>Improvement Goal:</b> Teachers will utilize various formative and summative data to differentiate and drive their instruction.	<b>Expectations for student learning:</b> Students' mastery on grade level standards will show growth as teachers differentiate their instructional strategies from various data sources.	<b>Targeted participants:</b> <ul style="list-style-type: none"> <li>• All students</li> <li>• All Teachers</li> <li>• Administration</li> </ul>
<b>Interventions:</b> <ol style="list-style-type: none"> <li>1) Teachers will use best practices and student learning styles.</li> <li>2) Teachers will continue curriculum alignment and mapping.</li> <li>3) Teachers will receive training to remain current on strategies for differentiation.</li> </ol>		<b>Evaluation:</b> <ul style="list-style-type: none"> <li>• RTI (Burst)</li> <li>• ILearn</li> <li>• Classroom assessments</li> <li>• Engrade</li> <li>• mClass</li> <li>• IREAD3</li> </ul>
<b>Timeframe for implementation:</b> Teachers will continue to participate in weekly staff development meetings throughout the school year.		

Actions	Schedule	Responsibilities	Monitoring	Resources
1. Teachers will continue to receive training in any of the Differentiated Instruction strategies	August 2015 – Ongoing	- All Teachers participate in training sessions.	- The Principal and Grade Level Chairs will ensure that all teachers participate in training sessions.	-Staff development time, release time, before school or after school meetings - DI Conference - Common prep times
2. Teachers will demonstrate proficiency in applicable areas of technology.	August 2015 – ongoing	- All Teachers will show personal growth.	- The Principal will ensure that all teachers attend relevant training sessions that will enhance differentiated instruction strategies	-Staff development time, release time, before school or after school meetings -Common prep times
3. Teachers will continue to align and map curriculum.	Ongoing	- Each grade level will develop a curriculum map for the newly adopted content area by the end of each school year.	- Copy of curriculum maps will be available in the Elementary office to access at any time.	-Staff development time -Weekly common prep periods, release time, before school or after school meetings - Staff meetings
4. Benchmark assessments will be used to assess mastery of standards.	Three times a year	- All teachers will participate in assessing the benchmark data at least three times each year.	-Data will be accessible through a GoogleDoc spreadsheet and all collected data will be accessible through student records.	- Staff development time, - weekly common prep periods, release time, before school or after school meetings, staff meetings

## Target Area for Improvement: School Safety

<p><b>Improvement Goal:</b> All school staff will improve school safety protocols and procedures and routinely practice these protocols and procedures with students.</p>	<p><b>Expectations for School Community:</b> For targeted participants to be aware of safety procedures and protocol.</p>	<p><b>Targeted Participants:</b> Students, Parents, School Staff, Administration, Community</p>	<p><b>Timeframe for implementation:</b> Beginning of the academic year through the end of the academic year (yearly)</p>
<p><b>Interventions:</b></p> <ul style="list-style-type: none"> <li>• Conduct state required drills (fire, tornado, earthquake) per state regulations.</li> <li>• Conduct lock-down drills and practice school safety procedures per district guidelines.</li> <li>• Visitors follow established visitor guidelines for school-wide safety when entering the school building.</li> <li>• Notify parents of changes in policies as they occur.</li> </ul>		<p><b>Evaluation:</b></p> <ul style="list-style-type: none"> <li>• Administration</li> <li>• State/Fire Department</li> </ul>	

Actions	Schedule	Responsibilities	Monitoring	Resources
1. Policy changes placed in student and teacher handbook.	Yearly-adopted by end of prior school year	To evaluate policies.	Principal Student Handbook Committee Teacher Handbook Committee	In-District School Safety Specialist, DOE School Safety Academy, Area Law Enforcement/First Responders, Security Company, Administration
2. Establish ongoing awareness training for students.	Ongoing	By means of announcements, class discussions, etc.	Safety Committee Principal Teachers & Staff	In-District School Safety Specialist, DOE School Safety Academy, Area Law Enforcement/First Responders, Security Company, Administration
3. Update Crisis Management and Reaction Plan	Annually	To keep our plan current.	Administration School Safety Committee	In-District School Safety Specialist, DOE School Safety Academy, Area Law Enforcement/First Responders, Security Company, Administration
4. Continue to train and update all staff to identify and report all unauthorized visitors.	Ongoing	School safety trainings will be offered. All teachers & staff will participate.	Administration School Safety Committee	In-District School Safety Specialist, DOE School Safety Academy, Area Law Enforcement/First Responders, Security Company, Administration

## Target Area for Improvement: Attendance Rate

<p><b>Improvement Goal:</b> Student attendance will increase to 97.0% in the next three years.</p>	<p><b>Expectations for student learning:</b> Students will be present during the school day to receive direct instruction.</p>	<p><b>Targeted participants:</b></p> <ul style="list-style-type: none"> <li>• All instructional staff</li> <li>• All administrators</li> <li>• All students</li> </ul>
<p><b>Interventions:</b></p> <ol style="list-style-type: none"> <li>1) Attendance incentive program with extra recess at the end of each quarter</li> <li>2) Effective communication between administration and parents regarding students' attendance rates.</li> <li>3) Build a collaborative relationship with the prosecutor's office.</li> </ol>		<p><b>Evaluation:</b></p> <ul style="list-style-type: none"> <li>• Overall attendance level</li> <li>• Documentation of communication with prosecutor's office and parents</li> </ul>

**Timeframe for implementation:** Action is currently in place

Actions	Schedule	Responsibilities	Monitoring	Resources
1. Incentive program	End of each quarter	-Administrators will lead grade level team	-Daily attendance	-PowerSchool
2. Communication with parents/guardians	August - May of the current school year	-Administration will communicate via phone, email and letters mailed home	-Continuing discussions and trainings	-Weekly and quarterly attendance reports from PowerSchool
3. Partnership with prosecutor's office	August - May of the current school year	-Administration will keep documentation of attendance and send to prosecutor's office	-Administration	-Weekly and quarterly attendance reports from PowerSchool